



Curriculum Vitae



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Web Profiles

Overview

I have extensive experience in structured debt, utility financing, project finance, public, private partnerships and mergers and acquisitions as an adviser, lender and principal.

I have also undertaken governance and corporate leadership roles as the Chair, Non-Executive and Executive Director and as the Managing Director of two ASX listed companies.

I have established Intermediation to provide mediation and dispute management services, drawing upon my experience as a transactional intermediary in a wide range of commercial roles.

Career Profile

I began my career as a banking and finance lawyer with a major Australian legal firm in Sydney and Singapore, gaining transactional experience in structured debt, cross border financing and general commercial work.

After transitioning to investment banking, I held leadership positions in global (Deutsche Bank, Standard Chartered Bank) and boutique (Gryphon Partners) banking and advisory roles in structured debt, utility financing, project finance, complex multi-stakeholder transactions (PPP's, BOO/BOOT) and mergers and acquisitions primarily in the resources and infrastructure sectors.

During my career, I have also served in public company leadership and management roles developing, financing, managing and operating resource projects in new technologies (magnesium), emerging and remote mining jurisdictions (Philippines, Eritrea) and in the southern Cooper Basin. Specifically, I served as the Managing Director of two ASX listed companies (Lafayette Mining Limited 2006-2007 and Strike Energy Limited 2016-2017).

My governance experience includes roles as Chair as well as Non-Executive and Executive directorships with various public companies.

Career History

2017 Principal, Intermediation

- ▶ Founded *Intermediation* providing mediation and other dispute resolution and management services

2016-2017 Managing Director, Strike Energy Limited (ASX:STX)

- ▶ Appointed as the Managing Director of Strike Energy, managing the pilot production testing of a major new gas resource.
- ▶ Completed an entitlements issue and re-structured site support to improve reliability

2013-2016 Private Consulting and Advisory

- ▶ Engaged as a consultant to ASX listed Strike Energy Limited (STX), assisting with the commercialisation of Strike's Southern Cooper Basin Gas Project
- ▶ Appointed as a non-executive director of Strike in August, 2013
- ▶ Appointed as an executive director in July, 2014

2011-2013 Managing Director, Origination and Client Coverage, Standard Chartered Bank

- ▶ Joined Standard Chartered as a senior member of SCB's global resources client coverage team following the bank's acquisition of Gryphon Partners in September 2011
- ▶ Initiated advisory and underwriting opportunities in the mining and metals sector

2008-2011 Partner & Head of Debt Advisory, Gryphon Partners

- ▶ Rejoined Gryphon Partners, a corporate advisory firm focused on the mining and metals sector, with professionals based in Australia and Canada
- ▶ From its establishment in 2003, Gryphon Partners advised on more than 60 M&A and equity and debt capital markets transactions with a total value in excess of USD22 billion in the mining and metals sector

2006-2007 Managing Director, Lafayette Mining Limited (ASX:LAF)

- ▶ Appointed to lead a work out of a poly-metallic mining project in Southern Luzon, Philippines after suspension of operations during the commissioning of the base metals plant
- ▶ Implemented refinancing and restructuring of the project and joint venture financing arrangements, leading negotiations with LG International, Kores, Leighton Contractors, a consortium of international banks and the Department of Environment and Natural Resources

to re-establish operating permits for the mine

1995-2005 Private Consulting and Advisory

- ▶ Advised the NSW Department of Housing on the first social housing PPP (Bonnyrigg)
- ▶ Acted as the principal external financial advisor to Australian Magnesium Corporation on the assembly of A\$1.250 billion in senior and mezzanine debt facilities for the A\$1.800 billion Stanwell Magnesium Project in Central Queensland (1998 to 2003)
- ▶ Provided financial advice and assistance as a senior consultant to the NSW Government with negotiations on various Olympic facilities to a combined value exceeding A\$650 million, being established by the Olympic Co-ordination Authority under competitive public private partnership (PPP) style tenders (1996 to 1998)
- ▶ Numerous financial advisory assignments completed for a range of clients including Stanwell Corporation, AGL, Ballarat Goldfields NL, Horizon Oil, Hindmarsh Resources, Tenix Investments

1984-1995 Director, Divisional Head, Project Finance - Bain & Company / Deutsche Bank (Deutsche Morgan Grenfell)

- ▶ Joined Bain & Company in 1984 in the Leasing/Structured Finance Division, arranging structured debt (equity leases, leveraged leasing) for major equipment acquisitions, research and development syndications, unit trust financings for property developments and resource financings
- ▶ Led the implementation of several highly innovative transactions including the first commodity based (gold) leveraged lease
- ▶ Established the Project Finance Division in 1991 for Bain & Company. Assumed responsibility as Divisional Head for Deutsche Bank's lending activities in infrastructure and project finance in Australia and the South Pacific under a combined advisory, arranging and lending function in 1993
- ▶ Completed numerous utility style financings for power stations, water treatment plants and toll roads in advisory and arranging roles including the first major private sector Build Own Operate Transfer transaction in Australia for Leighton/BHP and the first power station privatisation (Gladstone Power Station)

1980-1984 Banking & Finance Solicitor - Allen Allen & Hemsley (now Allens Linklaters) Sydney and Singapore Offices

- ▶ Predominantly involved in structured debt transactions in the Banking and Finance group in Sydney and Singapore
- ▶ Provided advice, documented and negotiated numerous multi-currency loan facilities for Australian and international banks
- ▶ Senior member of the legal advisory team acting for Singapore Airlines in the first domestic aircraft leveraged lease to be signed in that jurisdiction